

2020 VA's Plan to Increase Independent Living Options - Dashboard - 3rd Quarter FY 2020

Goal	Strategy	ID	ACTION/ INTENDED OUTCOME	LEAD AGENCY/ OTHERS INVOLVED	Projected Start Date	Projected Completion Date	Status	STATUS/ACTUAL OUTCOMES
1	1.1.	1.1.1.	The set aside of 127 VHDA-administered Housing Choice Vouchers will be reviewed annually by 7/31 to examine where VHDA can increase the 127 DD vouchers based on: 1. whether federal funding permits new vouchers and 2. whether the current 127 are maintained at 95 % lease up. <ul style="list-style-type: none"> • Maintain high (approx. 95%) utilization of current VHDA preference vouchers. Apply for additional Mainstream Vouchers in 2020. • If new Mainstream Vouchers are awarded, VHDA will consider a capped preference for some additional vouchers for the target population. 	VHDA/DBHDS	Jan-20	Dec-20		Virginia Housing continues to administer the 127 vouchers, with a current utilization rate of 91% (awaiting additional referrals). Virginia Housing did apply for additional vouchers.
1	1.1.	1.1.2.	Review VHDA voucher placements and identify underserved localities across the state. Perform additional outreach to increase voucher utilization by the target population. <ul style="list-style-type: none"> • Three localities identified in 2019 receive intensive outreach. • Target population's referrals increase 50% across these three localities by 12/20. • Target population's voucher utilization increases at least 25% across these five localities by 12/20. 	DBHDS/VHDA	Jan-20	Dec-20		In light of restrictions on in-person gatherings due to the COVID-19 pandemic, the DBHDS Office of Community Housing (OCH) opted not to hold local in-person housing information sessions. Instead, OCH has begun offering a statewide "Virtual Housing Conference" series that includes a main session on DBHDS housing resources for the Settlement Agreement population and three breakout sessions: (1) Preparing for the Transition to Housing, (2) Live-in Aides or Roommates, and (3) Creative Housing Approaches. The housing team held two conferences in August 2020, with approximately 200 attendees statewide, including individuals, families and professionals.
1	1.2	1.2.1.	Encourage local PHAs in areas where there is high demand from the target population and no alternative housing resources to affirmatively serve the Settlement Agreement population. <ul style="list-style-type: none"> • Convene meeting with PHAs to: <ul style="list-style-type: none"> o Encourage development of vouchers w/ admissions preferences o Review state resources that PHAs can leverage o Provide technical assistance to support and improve local partnerships o Discuss opportunities to engage in state supportive housing initiatives o Share best practices for partnering on Mainstream Vouchers • Encourage local applications for 2020 Mainstream Vouchers (if NOFA is released) 	DBHDS/ DHCD, VHDA, DMAS	Jan-20	Dec-20		No update this quarter.
1	1.2	1.2.2	Review utilization of local preference vouchers and/or SRAP and identify underserved localities statewide. Perform additional outreach to increase target population's voucher utilization. <ul style="list-style-type: none"> • Continue intensive outreach to five current localities and add one new locality • Increase referrals to these localities 50% by 12/20 • Increase voucher utilization in these localities 25% by 12/20, where vouchers are available. 	DBHDS/PHAS	Jan-20	Dec-20		In light of restrictions on in-person gatherings due to the COVID-19 pandemic, OCH opted not to hold local in-person housing information sessions. Instead, OCH has begun offering a statewide "Virtual Housing Conference" series that includes a main session on DBHDS housing resources for the Settlement Agreement population and three breakout sessions: (1) Preparing for the Transition to Housing, (2) Live-in Aides or Roommates, and (3) Creative Housing Approaches. The housing team held two conferences in August 2020, with approximately 200 attendees statewide, including individuals, families and professionals.

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1	1.3	1.3.1.	Provide 9% LIHTC and 4% tax exempt bond program incentives to encourage developers to construct and rehabilitate units that are available on a preferential basis to the target population.	VHDA	Nov-19	Mar-20		29 properties funded in the 2020 competitive round will produce approximately 196 units required to provide the leasing preference. Approximately 50% will target individuals in the DOJ Settlement Agreement population. The 29 includes forward funded deals from innovation, new construction and ASH. Another 18 TE 4% properties will be producing an additional 210 anticipated units. Approximately 50% will target individuals in the DOJ Settlement Agreement population. (It should be noted this level of 4% credit activity is unusually high and not likely to continue in future years)
1	1.3	1.3.2.	Provide LIHTC competitive program incentives to encourage developers to construct and rehabilitate units and provide a preference for the target population Deleted in 2018	VHDA	Delete	Delete		Deleted
1	1.3	1.3.3.	Make LIHTCs available in a special pool to developers providing accessible units that may have project-based vouchers in integrated settings that must provide preferential leasing to the target population for up to 25% of the units. • Accessible Supportive Housing (ASH) LIHTCs were awarded to 4 developments with 251 total units. 26 units projected for 2020.	VHDA	Jan-19	Jun-20		No update this quarter.
1	1.3	1.3.4	Provide targeted outreach to owners of existing LIHTC properties with units appropriate to the needs of the target population, and encourage them to provide preferential leasing to the target population. Deleted in 2018	VHDA	Delete	Delete		Deleted
1	1.3	1.3.5	Make capital subsidy available to developments where there is an effective demand and available supportive services. Deleted in 2020 plan. DBHDS will pursue capital investment in partnership with state and local affordable housing funding cycles, allowing for leveraging of other state, federal and local funding. See Item 2.1.4.	DBHDS	Delete	Delete		Deleted
1	1.3	1.3.6	Explore opportunities to create project-based subsidy where there is an effective demand and available supportive services. • Issue a contract to a PHA for at least one project-based SRAP award of 5-10 certificates to a PHA in an area with effective demand and available supportive services. • Revise SRAP-PBRA guidance to increase the types of projects that can receive assistance and to streamline the administration of the resource.	DBHDS	Jan-20	Dec-20		Pathway Homes, the housing provider, has purchased an eleventh unit with the remaining CHDI funds. OHCD is working with Pathway Homes on a scope of work to renovate this unit with accessibility modifications for persons with sensory impairments. Pathway Homes and OHCD completed the accessibility modifications for the unit for persons with mobility impairments and once it passes the SRAP-PBRA inspection, it will be ready to lease. Currently, nine of the ten units are occupied by individuals in the target population and two individuals are in the process of being approved for the tenth and eleventh units, including an individual who needs the accessibility features for a mobility impairment. The DBHDS Office of Community Housing continues to meet with Fairfax DHCD to prepare implementation of project-based SRAP for Arrowbrook Apartments and The Arden. DHCD is reviewing the SRAP-PBRA fact sheet for developers which we will use to identify more LIHTC development projects that could utilize project-based SRAP.
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1	1.4	1.4.1.	Continue to administer the State Rental Assistance Program. • Continue to manage contracts with fifteen PHAs to administer 576 SRAP certificates funded in the base budget through FY20 • Engage at least 2 new PHAs and several existing PHAs to administer additional SRAP certificates, including any new FY21 SRAP funding, should it be awarded. • State budget includes funding for additional SRAP for FY21 and FY22.	DBHDS	Jan-20	Dec-20		OCH secured a commitment from Hamton-Newport News CSB this quarter to administer 15 slots of SRAP tenant-based rent assistance. The CSB is currently reviewing the contract agreement, and will begin accepting referrals in Q4.

2	2.1.	2.1.1.	Provide targeted outreach to owners of existing multifamily properties with units appropriate to the needs of the target population. Encourage them to provide preferential leasing to the target population. Deleted 2018.	VHDA	Delete	Delete	Deleted	
2	2.1.	2.1.2.	Provide LIHTC competitive program incentives to encourage developers to construct and rehabilitate units that meet accessibility and Universal Design standards, and are made available on a preferential basis to the target population. • Developers agree to providing preferential leasing of the accessible units in their properties to the target population • All Developers are informed of this option	VHDA	Jan-20	Dec-20	VHDA will consider this as part of the CY 2021 QAP update process	
2	2.1.	2.1.3.	Provide an LIHTC increase in eligible basis for developments that provide a minimum percentage of housing units for people in target population. Deleted 2018.	VHDA	Delete	Delete	Deleted	
2	2.1.	2.1.4.	Provide state-administered capital subsidies to encourage developers to prioritize units for the target population that will meet their needs. • Explore development of an agreement between DHCD and DBHDS to better coordinate DBHDS capital funding awards with the Affordable and Special Needs Housing (ASNH) funding competition(s). The agreement would require that DBHDS funds be leveraged with other federal, state or local financing and that units financed with DBHDS funds provide a leasing preference to people with developmental disabilities. The agreement would be implemented through a coordinated funding cycle or through a joint application process.	VHDA, DHCD	Jan-20	Jun-20	DHCDs next round of application is Fall 2020	
2	2.1.	2.1.5.	Refine LIHTC incentives and state-administered capital subsidies as appropriate to enhance their effectiveness in housing individuals in the target population • Review current effectiveness of incentives as part of CY2020 QAP update • Review of HOME and Trust Fund guidelines prior to Spring 2020 funding round • Develop protocols to coordinate between DHCD for developers/owners of non-LIHTC properties; and VHDA for 4% credit recipients; and DBHDS to ensure utilization of preference units.	VHDA, DHCD	Jan-20	Jun-20	VHDA will consider this as part of the CY 2021 QAP update process	
2	2.1.	2.1.6	Provide ongoing training to developers on accessibility and Universal Design standards • Enhanced understanding of and compliance with HUD Section 504 requirements/ADAAG, building code standards and Universal Design standards	VHDA	Jan-20	Dec-20	Next training will be held virtually before the end of the calendar year.	
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2	2.2.	2.2.1	Seek to identify feasible incentives to encourage owners to agree to preferential leasing. Deleted in 2018.	VHDA	Delete	Delete	Deleted	

2	2.3.	2.3.1.	Encourage localities to leverage local funding with state capital subsidy incentives for development of units with preferential access to target population. <ul style="list-style-type: none"> At least 1 local government provides funding to support developments with units that provide a preference for the target population 	DBHDS/DHCD	Jan-20	Dec-20		DHCDs next round of application will be in the Fall of 2020
3	3.1.	3.1.1.	Develop communication materials tailored to PHAs, developers, landlords and owners of multifamily properties and individual units. <ul style="list-style-type: none"> Produce and distribute 2-3 newsletters/year to PHAs, LIHTC properties and landlords about target population's successes, needs and available resources. 	DBHDS/ VHDA, DHCD, DARS, DMAS	Jan-20	Dec-20		OCH has drafted the fall/winter edition of the "Housing Happenings" Newsletter for distribution to PHAs, housing program administrators and partners across Virginia. The newsletter features, a personal account submitted by a Community Service Guide provider, an article about legislation regarding source of funds protections, a notice of new rent relief for landlords and an announcement of new SRAP partnerships with Hopewell Redevelopment and Housing Authority and Hampton Newport News Redevelopment and Housing Authority.
3	3.1.	3.1.2.	Develop and update outreach & educational materials to reflect new services and expanded resources that promote the transition to housing (e.g., shared living, community housing guide, new SRAP service areas and project-based options, LIHTC properties, etc.). Materials support: <ul style="list-style-type: none"> Targeted outreach to increase voucher utilization (Action Item 1.1.3) Support coordinator and provider trainings (Action Items 3.2.1 & 3.2.5) RIT information sessions on housing resources for individuals/families (Action Item 3.2.4) Create communication materials and distribute through targeted outreach, support coordinator trainings, and RIT information sessions.	DBHDS/ VHDA, DHCD, DARS, DMAS	Jan-20	Dec-20		No update this quarter.
3	3.2.	3.2.1.	Educate DD support coordinators about issues in independent housing such as budgets in independent housing, supports needed to live independently, monitoring individuals in independent housing and accessing benefits and regional resources that support independent housing <ul style="list-style-type: none"> Conduct at least one webinar for support coordinators throughout the Commonwealth. 	DBHDS/ DMAS	June-20	December-20		OCH has constructed an on-line, in-service training for support coordinators and providers on tenancy supports in housing. The training content will be reviewed by the Community Resource Consultants and the Department of Medical Assistance Services, and once approved, OCH will schedule a training date and record this session so support coordinators and providers can access it in the future.
3	3.2.	3.2.2.	Develop an updated on-line training module for DD support coordinators to reflect the new on-line housing referral and assessment system. <ul style="list-style-type: none"> Incorporate a Coordinated Housing Assessment & Referral System module into the existing on-line independent housing training series for support coordinators. 	DBHDS	January-20	July-20		No update this quarter.

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3	3.2.	3.2.3.	Regional Implementation Teams conduct targeted information and outreach to individuals, families and support coordinators in areas where housing resources are underutilized to increase referrals for independent housing. <ul style="list-style-type: none"> At least one information session for individuals/families is hosted in each locality identified in 1.1.2 & 1.2.2 Housing resource guides for individuals/families are developed for each locality identified in 1.1.2 At least one tour or open house for individuals/ families is hosted in each locality identified in 1.1.2 	DBHDS/RITs	Jan-20	Dec-20	<p>The Region 3 Far Southwest RIT has continued to communicate during this quarter. Team members continue to share COVID-19 resource information internally and then with the communities they serve. The Region 3 housing coordinator has committed to present independent living resource information at an upcoming virtual event hosted by Arc fo New River Valley when scheduled.</p> <p>The Region 4 RIT was able to continue to meet and communicate virtually during this quarter due to COVID-19 restrictions. During this quarter, the Region 1 & 4 Housing coordinators presented in Adult Resources Webinar on "Apartment Living" in conjunction with Commonwealth Autism in early August.</p>
3	3.2	3.2.4	RITs lead local/regional efforts to educate PHAs, landlords and housing providers about the need for housing resources <ul style="list-style-type: none"> RIT members support outreach to PHAs and housing providers to: <ol style="list-style-type: none"> make SRAP available in local communities & leverage local, state and tax credit resources to develop independent housing for the Settlement Agreement target population. work with PSH Steering Committee to identify localities/regions with demand and service capacity to generate effective housing-service partnerships 	DBHDS	Jan-20	Jun-20	<p>The Region 2 Housing Coordinator has distributed independent housing alerts for Apex Apartments (Arlington), Ashburn Chase Apartments (Loudoun), and The Bloom (City of Alexandria). The RIT is also scheduling a meeting with Alexandria Redevelopment & Housing Authority (ARHA) to explore their interest and capacity to administer SRAP.</p> <p>The Region 3 Housing Coordinator has continued to share resource availability information for SRAP, HCV and LIHTC unit with local housing partners and community services board staff. In conjunction with the housing alerts the Region 3 housing coordinator is drafting housing resource materials which list housing providers and LIHTC units that correspond with each of Region 3's 10 CSB catchment areas.</p> <p>In Region 4, this quarter Hopewell PHA partnered with DBHDS to administer the SRAP program, thus creating a new resource for the Central VA area. The Region 4 Housing Coordinator will work with the RIT to get information out about this area's new resources, and continue efforts with current resources for SRAP and LIHTC unit availability for the "target population". This education efforts will continue through use of virtual platforms. The Region 4 Housing Coordinator will continue to work with the Region 4 RIT to promote awareness of need of resources for the Settlement Agreement Population.</p> <p>The Region 5 Housing Coordinator has worked with the OCH and Hampton-Newport News CSB to begin the administration of SRAP in Hampton and Newport News. The Region 5 Housing Coordinator continues send out housing alerts about available housing resources and LIHTC units.</p>
3	3.2	3.2.5	Educate DD waiver service providers who offer independent living supports and in-home supports about how to assist individuals with pre- and post-tenancy supports in housing in accordance with the waiver's allowable activities. <ul style="list-style-type: none"> Conduct at least one webinar for DD Waiver service providers throughout the state. 	DBHDS	Mar-20	Dec-20	See update in 3.2.1. This training applies to both support coordinators and service providers.
4	4.1	4.1.1	Develop and promote new community housing guide service for the provision of lease up/tenancy support services <ul style="list-style-type: none"> Make the DBHDS Independent Housing Curriculum for Community Housing Guides (CHGs) available on the Commonwealth of VA Learning Center perform targeted outreach to develop at least two providers of CHG services in each region. 	DBHDS/ CSBs	Jan-20	Dec-20	The Community Housing Guide (CHG) workgroup continues to await approval of the waiver regulations before finalizing the Independent Housing Curriculum Modules for Community Housing Guides. DMAS and DBHDS sought public comment on a proposal to require that Community Housing Guide providers complete tenant screening and housing road map (action plan) for each individual receiving CHG services. The comment period closed with no major objections. Therefore, CHGs will be required to use these forms once the waiver regulations are approved. DBHDS has notified providers that this requirement is forthcoming and is encouraging them to begin using the forms now.

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4	4.1.	4.1.3.	As community housing guide services become available (see 4.1.1 above), initiate a model partnership between service providers and housing providers in a LIHTC property in at least one region <ul style="list-style-type: none"> Identify at least one LIHTC housing provider, a community housing guide that provides pre-tenancy/tenancy supports, and a service provider that are willing to partner on a supportive housing project Assist the housing provider, service provider and community guide with planning the partnership strategy and developing a MOU. Develop and publish a white paper that describes various model partnerships, including values, business model features, and preliminary outcomes (as they become available). 	DBHDS/ VHDA	Apr-20	Dec-20		City Center NoVA has executed a Memorandum of Agreement with several organizations to provide community-building activities at tax credit properties with leasing preferences for the Settlement Agreement population, including SCG Capital (for Arrowbrooke Apartments in Herndon VA), Arlington Partnership for Affordable Housing (for Queens Court Apartments in Arlington VA and The Arden in Fairfax VA), and Wesley Housing Development Corporation (for The Waypoint in Alexandria VA). The next step is to link City Center NoVA with a Community Housing Guide provider to make housing guide supports available to individuals with waivers in these developments.
4	4.1	4.1.4	Obtain input on barriers to housing for the target population and strategies to remove barriers and increase access to local housing resources from key stakeholders. <ul style="list-style-type: none"> Meet quarterly with stakeholders on the Integrated Housing Advisory Committee to identify barriers and strategies, and provide updates on VPILO plan progress 	DBHDS/ VHDA, DHCD, DMAS, DARS	Jan-20	Dec-20		No update this quarter. Next IHAC meeting scheduled for 10/29/2020.
4	4.2.	4.2.1.	Continue to review DD Waivers to identify potential strategies that will facilitate greater access to independent living and help individuals maintain their housing. <ul style="list-style-type: none"> Assist with finalizing toolkit on the use of the shared living service for individuals who receive rent assistance. Assist with the development of the Medicaid Provider Manual for services that support independent living. 	DBHDS/DMAS	Jan-20	Dec-20		OCH's Community Housing Guide (CHG) Workgroup and the Department of Medical Assistance Services (DMAS) posted the Tenancy Screening form and Housing Road Map form that the CHG Workgroup developed to the Town Hall regulatory public comment site in early July. Community Housing Guide agencies were specifically invited to submit public comment on the forms. The comment period closed and there were no substantive changes to forms suggested. OCH notified CHG providers that the forms would be required once the waiver regulations are approved and strongly suggested that providers began to integrate these forms into their service planning processes now. OCH Regional Housing Coordinators participated in a videoconference training on the Shared Living Waiver service and provided input on how this service works with different leasing and rent subsidy arrangements.
4	4.2	4.2.2.	Improve coordination of Building Independence (BI) waiver assignments with availability of housing and service resources. <i>Strategies identified and implemented</i> regarding: <ul style="list-style-type: none"> coordinating the timing for approval of BI waiver and rent assistance for people who need the housing community guide service to access rent assistance and housing. piloting the revised process for coordinating BI waiver assignments with availability of housing and service resources 	DBHDS	Jan-20	Dec-20		Regional Housing Coordinators continue to work with the RSS Team to ensure that individuals who are not yet housed can access a BI Waiver to fund Community Housing Guide services to assist with the housing search and transition process.

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4	4.3	4.3.1.	Use an electronic assessment, intake and referral system to seamlessly connect individuals in the target population to housing. <ul style="list-style-type: none"> Data is transferred and electronic assessment and referral system is launched Support coordinators and PHAs are trained on use Housing matches are made through web-based system Housing outcome reports are generated in the system 	DBHDS	Jan-20	Dec-20		No update this quarter.
4	4.3	4.3.2.	Develop strategies to address housing search gaps in each RIT region. <ul style="list-style-type: none"> Pilot Tenancy Supports in DD Regions 2 & 5 	DBHDS, Regional RITs/ DHCD, VHDA	Jan-20	Dec-20		Changes to local procurement procedures regarding pilot programs enabled the Fairfax-Falls Church Community Services Board (FFC-CSB) to directly contract with a Community Housing Guide provider rather than issue a RFP. FFC-CSB is currently finalizing its contractual agreement with the selected vendor and should be ready to begin accepting referrals in the next quarter. Hampton-Newport News CSB (HNN-CSB) has re-engaged its tenancy support specialist and she has resumed providing tenancy supports to individuals in the CSB's service area. OCH staff provided HNN-CSB technical assistance on how to enroll as a Medicaid provider of Community Housing Guide services so it can begin billing Medicaid Waiver for eligible individuals.
4	4.3	4.3.3	Continue to identify and catalogue creative approaches to leveraging private resources to create housing options for individuals in the target population. Completed in 2018	DBHDS	Complete	Complete		This action item is completed.
4	4.3	4.3.4.	Continue to assist Community Resource Consultants with provider development efforts in areas of the state with high housing demand, available housing resources and minimal service capacity. <ul style="list-style-type: none"> Regional Housing Coordinators and CRCs meet with SCs in each region quarterly to discuss referrals for independent housing, identify people with unmet service needs, and link to potential providers. Regional Housing Coordinators coordinate with CRCs to identify providers to apply for JumpStart grants to serve those with unmet service needs in housing. 	DBHDS	Jan-20	Dec-20		OCH and the provider development team began developing the content for a series of Housing Exploration workshops aimed at individuals in group homes who require very low levels of support. The workshop will consist of virtual housing tours and a panel of individuals who have successfully made the move to different types of independent housing, including housing with drop-in support services, housing with a roommate, housing with a live-in aide, and shared housing. OCH and the provider development team are currently identifying individuals who can provide virtual housing tours and serve on the panel. Once the tours are recorded and the panelists are identified, OCH will work with support coordinators serving the target population to invite individuals to participate in the housing exploration workshops.
4	4.3	4.3.5.	Develop a performance measurement system for independent housing. <ul style="list-style-type: none"> Identify several key performance measures in housing that are critical to accelerating and maintaining access to housing in integrated settings Identify several key performance indicators trackable using new electric assessment & referral system Identify baselines and benchmarks for each indicator 	DBHDS	Jan-20	Dec-20		The OCH data analyst is currently making revisions to the team's leasing spreadsheet to help the team track the length of participation in housing resources (e.g., HCV, SRAP), reasons people exit housing resources, and exit destinations. OCH has also developed a survey for support coordinators to complete when an individual on their caseload exits a DBHDS housing resource, so we can track exit reasons and exit destinations.

4	4.3	4.3.6	<p>In collaboration with the PSH Steering Committee, develop a process to coordinate housing referrals within DBHDS and from key state agencies.</p> <ul style="list-style-type: none"> • Establish process for filling units in new construction/rehab projects with multiple leasing preferences. • Identify process for filling turnover units in occupied projects with multiple leasing preferences. 	DBHDS/DMAS, DARS	Jan-20	Dec-20		<p>The OCH workgroup, consisting of the DD Housing Team and the PSH Housing Team, continues to pilot processes to track referrals of people in the Settlement Agreement population and persons with serious mental illness to LIHTC properties with leasing preferences for these populations.</p>
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2017 VA's Plan to Increase Independent Living Options - Dashboard - 2nd Quarter FY 2018

Goal	Strategy	ID	ACTION/ LEAD AGENCY	Projected Start	Projected End	Status	STATUS/ACTUAL OUTPUT
	1 1.1.	1.1.1.	As federal VHDA/ DBI	Jan-18	Dec-18		
	1 1.1.	1.1.2.	Review vol DBHDS/ VF	Jul-17	Jun-17		
	1	1.2 1.2.1.	Encourage VHDA, DHC	Nov-17	Dec-18		
	1	1.3 1.3.1.	Provide LIH VHDA	Nov-17	Feb-18		
	1	1.3 1.3.2.	Provide LIH VHDA	Jan-17	Jan-19		
	1	1.3 1.3.3.	Make LIHT VHDA	Jan-17	Jun-18		
	1	1.3 1.3.4.	Provide tar VHDA	Jan-17	Jun-18		
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	1	1.3 1.3.5.	Make capit DBHDS	Jan-17	Jun-17		JC
	1	1.3 1.3.6.	Explore op DBHDS	Jan-18	Dec-18		
	1	1.4 1.4.1.	Continue t DBHDS	Jan-18	Dec-18		EL
	2 2.1.	2.1.1.	Provide tar VHDA	Jan-18	Jun-18		
	2 2.1.	2.1.2.	Provide LIH VHDA	Jan-18	Dec-18		
	2 2.1.	2.1.3.	Provide an VHDA	Jan-18	Dec-18		
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	2 2.1.	2.1.4.	Provide sta VHDA, DHC	Jan-18	Dec-18		
	2 2.1.	2.1.5.	Refine LIHT VHDA	Jan-18	Jun-18		
	2	2.1 2.1.6.	Provide on VHDA	Jan-18	Dec-18		
	2 2.2.	2.2.1.	Seek to ide VHDA	Jan-18	Jun-18		
	2 2.3.	2.3.1.	Encourage DHCD	Jan-18	Dec-18		
	3 3.1.	3.1.1.	Develop cc VHDA, DBI	Jan-18	Dec-18		
	3 3.1.	3.1.2.	Develop m DBHDS, VF	Feb-18	Dec-18		
	3 3.2.	3.2.1.	Educate DI DBHDS/ DI	June-17	#####		
	3 3.2.	3.2.2.	Develop uq DBHDS, VF	1/1	12/1		
Goal	Strategy	ID	ACTION/ LEAD AGENCY	Projected Start	Projected End	Status	STATUS/ACTUAL OUTPUT
	3 3.2.	3.2.3.	Regional In DBHDS	Jan-18	Dec-18		
	3	3.2 3.2.4.	RITs lead lc DBHDS	Jan-18	Apr-18		
	4	4.1 4.1.1.	Explore op DBHDS/ CS	Apr-18	Oct-18		
Goal	Strategy	ID	ACTION/ LEAD AGENCY	Projected Start	Projected End	Status	STATUS/ACTUAL OUTPUT
	4 4.1.	4.1.2.	Support im DBHDS/ VF	Jan-18	Dec-18		
	4 4.2.	4.2.1.	Review DD DBHDS/ DI	Jan-18	Dec-18		
	4 4.2.	4.2.2.	Improve cc DBHDS/ VF	Jan-18	12/2018`		
	4	4.3 4.3.1.	Use an elei DBHDS	Mar-18	Dec-18		
	4	4.3 4.3.1.	Develop st Regional R	Apr-18	Sep-18		
Goal	Strategy	ID	ACTION/ LEAD AGENCY	Projected Start	Projected End	Status	STATUS/ACTUAL OUTPUT
	4	4.3 4.3.3.	Continue t DBHDS	1/1	12/0218		
	4	4.3 4.3.4.	Assist Com DBHDS	1/17	12/17		

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