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## SAMPLE 1: Non-Residential Provider Annual Systemic Risk Assessment

Disclaimer- This document is for educational purposes only. This sample was created using the Systemic Risk Assessment Template (April 2023) developed by the Office of Licensing. Providers are encouraged to reference the [Guidance for Risk Management](#) for additional information.

A risk assessment is a careful examination of what the provider identifies as internal and external factors or situations that could cause harm to individuals served or that could negatively impact the organization. The risk assessment should lead to a better understanding of actual or potential risks and how best to minimize those risks. Systemic risk assessments vary depending on numerous factors such as an organization's size, population served, location, or business model.

12VAC35-105-520.C. The provider shall conduct systemic risk assessment reviews at least annually to identify and respond to practices, situations, and policies that could result in the risk of harm to individuals receiving services. The risk assessment review shall address at least the following: 1. The environment of care; 2. Clinical assessment or reassessment processes; 3. Staff competence and adequacy of staffing; 4. Use of high risk procedures, including seclusion and restraint; and 5. A review of serious incidents.

12VAC35-105-520.D. The systemic risk assessment review process shall incorporate uniform risk triggers and thresholds as defined by the department.

The Department of Behavioral Health and Developmental Services (DBHDS) defined risk triggers and thresholds as care concerns through review of serious incident reporting conducted by the Incident Management Unit.

Below is the list of individual care concern thresholds (Revised as of 1/2023):

- Multiple (Two or more) unplanned medical hospital admissions or ER visits for falls, urinary tract infection, aspiration pneumonia, dehydration, or seizures within a ninety (90) day time-frame for any reason.
- Any incidents of a decubitus ulcer diagnosed by a medical professional, an increase in the severity level of a previously diagnosed decubitus ulcer, or a diagnosis of a bowel obstruction diagnosed by a medical professional.
- Any choking incident that requires physical aid by another person, such as abdominal thrusts (Heimlich maneuver), back blows, clearing of airway, or CPR.
- Multiple (Two or more) unplanned psychiatric admissions within a ninety (90) day timeframe for any reason.

This sample document does not include all risks that an organization may review. The annual systemic risk assessment presented below is an example that may be expanded or otherwise adapted to the needs of an organization. The **green highlights** signify the categories of the systemic risk assessment as required in regulations 12VAC-35-105-520.C.1-5 and 12VAC35-105-520.D. Each organization should include risks specific to their size, individuals served, location, and business model. Upon completion of the annual systemic risk assessment, the provider would consider the following next steps:

- Assign recommendations to appropriate staff members, departments and/or committees
- Determine what recommendations to include in the Risk Management Plan
- Determine how to monitor risk reduction strategies for effectiveness
- Continue to conduct systemic risk assessment reviews as needed

# Office of Licensing

## Annual Systemic Risk Assessment TEMPLATE

Provider Name:

Policy #:

Regulation: 12VAC35-105-520

Effective:

Revised:

| Risk Areas                                                                                       | Findings                                                                                  | Risk Score (N/A if not used) | Recommendation(s)                                                                                              | Comments/Actions                             | Add to Risk Management (RM) Plan (Yes/No/NA) | Date |
|--------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|------------------------------|----------------------------------------------------------------------------------------------------------------|----------------------------------------------|----------------------------------------------|------|
| <b>Environment of Care</b>                                                                       |                                                                                           |                              |                                                                                                                |                                              |                                              |      |
| Emergency egress                                                                                 | Building exits had boxes/trash                                                            | 1                            | Staff training recommended                                                                                     | Assigned to Human Resources                  | No                                           |      |
| Condition of electrical cords, outlets and electrical equipment                                  | No issues identified                                                                      | NA                           | None at this time                                                                                              | None at this time                            | NA                                           |      |
| Environmental design, structure, furnishing and lighting appropriate for population and services | Lobby looks dated; seating arrangements could present risks; some areas not ADA compliant | 2                            | Further study on how environment could be more welcoming to clients and distance seating arranged in the lobby | Risk manager to add to risk management plan  | Yes                                          |      |
| Ventilation                                                                                      | Age of building presents risks                                                            | 2                            | Contract with consultant to evaluate                                                                           | Assigned to building manager to request bids | Yes                                          |      |
| <b>Clinical Assessment and Reassessment Processes</b>                                            |                                                                                           |                              |                                                                                                                |                                              |                                              |      |

## Office of Licensing

| Risk Areas                                                   | Findings                                                               | Risk Score (N/A if not used) | Recommendation(s)                                                                         | Comments/Actions                                                                                                                                | Add to Risk Management (RM) Plan (Yes/No/NA) | Date |
|--------------------------------------------------------------|------------------------------------------------------------------------|------------------------------|-------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|------|
| Admission assessments include risk of harm to self or others | Process implemented per policy                                         | 1                            | No recommendations at this time                                                           | None at this time                                                                                                                               | No                                           |      |
| <b>Staff Competence and Adequacy of Staffing</b>             |                                                                        |                              |                                                                                           |                                                                                                                                                 |                                              |      |
| Staff trained according to job functions                     | Annual fire safety training was not documented for some employees      | 2                            | Fire drills to be conducted involving all staff                                           | Assigned to Safety Officer                                                                                                                      | Yes                                          |      |
| Staff turnover                                               | Employee burnout due to pandemic resulted in increased turnover        | 2                            | Increase recruitment efforts through different advertising avenues                        | Assigned to Human Resources                                                                                                                     | Yes                                          |      |
| Security                                                     | Building security procedures are not being followed                    | 2                            | Survey staff regarding safety/security concerns                                           | Assigned to Human Resources and Safety Officer                                                                                                  | Yes                                          |      |
| <b>Use of High-Risk Procedures</b>                           |                                                                        |                              |                                                                                           |                                                                                                                                                 |                                              |      |
| High risk medications are administered in outpatient clinic  | Documentation of quarterly review of medication errors was not present | 2                            | Nursing manager to report quarterly to Quality Improvement Committee on medication errors | Quality Improvement Committee will monitor and determine need for establishing any quality improvement initiatives to address medication errors | Yes                                          |      |
| Security of high-risk medications                            | Security processes followed                                            | 1                            | None at this time                                                                         | None at this time                                                                                                                               | No                                           |      |
| <b>Review of Serious Incidents</b>                           |                                                                        |                              |                                                                                           |                                                                                                                                                 |                                              |      |

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| Risk Areas                                                         | Findings                                                                              | Risk Score (N/A if not used) | Recommendation(s)                                                                                     | Comments/Actions                                                                                    | Add to Risk Management (RM) Plan (Yes/No/NA) | Date |
|--------------------------------------------------------------------|---------------------------------------------------------------------------------------|------------------------------|-------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------|----------------------------------------------|------|
| Review of serious incidents                                        | Serious incidents were reviewed per policy and regulatory requirements                | 2                            | More analysis of serious incidents to determine if there are identified trends and/or systemic issues | Nursing Director and Risk Manager to conduct trend analysis and report to Risk Management Committee | Yes                                          |      |
| Serious injury to employees, contractors, volunteers, and visitors | Review of incidents indicate increase in incidents involving visitors and contractors | 3                            | Further analysis regarding need for more safety procedures/signage                                    | Risk Manager to present to leadership                                                               | No                                           |      |
| <b>Risk Triggers and Thresholds (Care Concerns)</b>                |                                                                                       |                              |                                                                                                       |                                                                                                     |                                              |      |
| Process is in place to monitor for individual care concerns        | No thresholds for individual care concerns were identified                            | NA                           | Continue to monitor                                                                                   | Nursing Director will continue to monitor care concerns by running CHRIS report on a weekly basis.  | Yes                                          |      |
| <b>Additional Risks</b>                                            |                                                                                       |                              |                                                                                                       |                                                                                                     |                                              |      |
| Uniform Statewide Building Code                                    | Elevator inspection is out of date                                                    | 2                            | Immediate inspection                                                                                  | Safety Director to schedule; report to Risk Management Committee                                    | No                                           |      |
| CARF Accreditation                                                 | Provisional accreditation                                                             | 3                            | Need to address survey findings                                                                       | Risk Manager working with Quality Improvement Manager to address Corrective Action Plan             | Yes                                          |      |

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Risk Matrix for use when determining a risk score:

|                               |              |                                     |                                |                                   |
|-------------------------------|--------------|-------------------------------------|--------------------------------|-----------------------------------|
| Likelihood - it will happen ↑ | Very Likely  | Acceptable Risk<br>Medium<br>2      | Unacceptable Risk<br>High<br>3 | Unacceptable Risk<br>Extreme<br>4 |
|                               | Quite Likely | Acceptable Risk<br>Low<br>1         | Acceptable Risk<br>Medium<br>2 | Unacceptable Risk<br>High<br>3    |
|                               | Unlikely     | Acceptable Risk<br>Low<br>1         | Acceptable Risk<br>Low<br>1    | Acceptable Risk<br>Medium<br>2    |
|                               |              | Minor                               | Moderate                       | Major                             |
|                               |              | Impact - How serious is the risk? → |                                |                                   |

\_\_\_\_\_  
[Provider Designee Signature]

\_\_\_\_\_  
[Date]